Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives
				2022-2026
August, 2021	Evaluation of 20-21 Annual Action Plan (ongoing) and Institutional Effectiveness Plans Responsibility: Component Leadership Annual 20-21 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness	Review Annual Action Plan/Working Timeline for 21-22 Annual Action Plan and Finalize 21-22 Institutional Effectiveness Plans Responsibility: College Effectiveness Committee Review and approve upcoming year operating budget (2021- 2022); Review and approve resolution to		External review of Strategic Plan components including: Philosophy, Vision, Values, Mission, Long Term Objectives and Primary Goals. Responsibility: President and Director of Institutional Effectiveness
		set property tax rates if going with effective rate or to place a proposal to adopt the tax rate in September if going above the effective rate. Schedule two public hearings if going above effective rate; Review and approve investment policies, procedures and strategies as required by Public Funds Investment Act; Review and approve zero tuition/special populations for continuing education training for the Fall (2021) semester; Review and approve Wilbarger County Appraisal District Budget (due to timing, this may occur in September). Responsibility: Board of Trustees		

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Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
September	Complete evaluation and documentation of 20-21 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Component Leadership	Begin implementation of 21-22 Annual Action Plan and Institutional Effectiveness Plans Responsibility: All College Employees Review and approve 21-22 Institutional Effectiveness Plans; Review and approve Wilbarger County Tax Collection; Conduct two public hearings if going above effective tax rate; Review and approve resolution to set property tax rate if going above the effective rate; Review Fall (2021) semester enrollment update. Responsibility: Board of Trustees Review SACSCOC 5 th Year Responsibility: Matrix and due dates (SACSCOC estimated deadline September 2024) Responsibility: College Effectiveness Committee Continue Implementation of Quality Enhancement Plan Responsibility: QEP Committee		Review Substantive Change Policy and list of locations Responsibility: College Effectiveness Committee and Director of Institutional Effectiveness Review and approve 2022-2026 Strategic Plan components including Philosophy, Vision, Values, Mission and Long Term Objectives Responsibility: College Effectiveness Committee
October	Review and approve documented evaluation of 20-21 Annual Action Plan and IE Plans		Review and approve Primary Goals for 2022-2026 (5 years)	Review and approve 2022-2026 Strategic Plan components including Philosophy, Vision,

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
	Responsibility: College Effectiveness Committee and Component Leadership Review and approve Annual QEP Report for 20-21 Responsibility: QEP Committee		Responsibility: College Effectiveness Committee Develop and approve new, enhanced, and/or adopt 21-22 Priority Initiatives for 22-23 Responsibility: College Effectiveness Committee	Values, Mission and Long Term Objectives Responsibility: Board of Trustees
November	Review documented evaluation of 20-21 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Board of Trustees Review and approve Annual QEP Report for 20-21 Responsibility: College Effectiveness Committee	Review and approve Spring (2022) Continuing Education Schedule Responsibility: Board of Trustees	Review and approve Primary Goals for 2022-2026 (5 years) Review and approve 22-23 Priority Initiatives Responsibility: Board of Trustees Begin development of 22-23 Component Annual Action Plans and Institutional Effectiveness Plans Responsibility: Component Leadership	
December	Review and approve Annual QEP Report for 20-21 Responsibility: Board of Trustees	Review and approve previous year's (2020-2021) audit Responsibility: Board of Trustees	December 17 - Preliminary drafts of 22-23 Annual Action Plans and Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership	
January, 2022		Midyear 21-22 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness		

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and
IVIOITEII				Long Term Objectives
				2022-2026
		Review and approve annual IT		
		Management Report;		
		Review and approve zero		
		tuition/special populations for		
		continuing education training for		
		the Spring semester;		
		Review and approve notice of		
		trustee elections (even numbered		
		years); Administer Board Self-		
		Reflection/Evaluation		
		Responsibility: Board of Trustees		
February		Review and approve independent	February 1: 22-23 Annual Action	Review and approve 2022-2026
		auditor for current year ending	Plans (Institutional Improvement,	Strategic Plan Document
		August 31;	Facilities, Personnel and	including all components
		Review and approve upcoming	Technology) from each	Responsibility: College
		school year Academic Calendar;	component posted in shared drive	Effectiveness Committee
		Review Spring semester	Responsibility: Component	
		enrollment update;	Leadership	
		Review and approve extension of	February 14: Annual Action Plans	
		Vice Presidents' and Deans'	(Institutional Improvement,	
		contracts;	Facilities, Personnel and	
		Conduct evaluation of the College	Technology) due to committee	
		President;	chairs to present to committee	
		Review and approve extension of the College President's contract.	membership for review, comment, evaluation,	
		Responsibility: Board of Trustees	prioritization and to make	
		Responsibility. Bourd of Trustees	recommendations to Component	
		Review and approve Key	Leadership	
		Performance Indicators of	Responsibility: Component	
		Accountability and related	Leadership and Director of	
		Benchmarks	Institutional Effectiveness	
		Sellelillarid	moditational Ejjectiveness	

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
		Responsibility: Student Success Data Committee		
March		Review annual data related to Key Performance Indicators of Accountability (KPIAs) and Institutional Benchmarks; Review and approve room and board rates for upcoming school year; Review and approve tuition and fee rates for upcoming school year;	March 25: Review and approve committee reports of 22-23 Annual Action Plans and complete plan Responsibility: College Effectiveness Committee, Director of Institutional Effectiveness March 25: Approved 22-23 committee reports and complete	Review and approve 2022-2026 Strategic Plan Document including all components Responsibility: Board of Trustees
		Begin review and approve reappointment of faculty, administrative staff and classified staff, and continue as defined in Employee Handbook Responsibility: Board of Trustees	Annual Action Plan due to Component Leadership for review, evaluation and to finalize into Master Plans Responsibility: Component Leadership and Director of Institutional Effectiveness Begin 2022-2023 budget development process including input from faculty and staff Responsibility: Component Leadership	
April		Review and approve appointment of nominating committee for Board Officers (even numbered years); Discuss potential topics for annual Board retreat in July. Responsibility: Board of Trustees	First draft of 22-23 Budget to Board of Trustees Responsibility: Component Leadership Review and discuss first draft of 22-23 Budget;	

	Activities Fedi 2021 2022				
Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026	
			Responsibility: Board of Trustees, President and Vice President of Administrative Services		
May		Qualify newly elected Board members (even numbered years); Election of Board officers (even numbered years); Review and approve Summer Continuing Education and Kids College schedule; Conduct TASB policy update discussion; Responsibility: Board of Trustees	Review and approve 2022-2023 Annual Action Plan; Review and approve 22-23 General Catalog with revisions (possibly move to June based on quantity of revision); Review and discuss second draft of 22-23 budget. Responsibility: Board of Trustees, President and Vice President of Administrative Services		
June		Review and approve TASB policy update Responsibility: Board of Trustees	Review of Planning Calendar and planning process to make recommendations to Component Leadership for 2022-2023 Responsibility: College Effectiveness Committee		
			Review and discuss third draft of 22-23 budget; Review and approve 22-23 General Catalog (if moved from May) Responsibility: Board of Trustees, President and Vice President of Administrative Services		
July		Conduct Annual Board Retreat including a Board self-evaluation	Review, enhance, and adopt 2022-2023 Planning Calendar		

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
		as detailed in TASB Board Policy BCG (LOCAL) Review and approve ISD contract agreements Board of Trustees Responsibility: Board of Trustees, President and Vice Presidents	Responsibility: College Effectiveness Committee Review, enhance and adopt 2022- 2023 Assessment and Report Calendar, and Glossary Responsibility: Student Success Data Committee Review and discuss fourth draft of 22-23 budget; Review and approve Fall (2022) Continuing Education schedule (due to timing, may occur in August); Issue employee contracts for 22- 23; Review and approve policy manuals and handbooks for 22-23 Responsibility: Board of Trustees	
August, 2022		Annual 21-22 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness Evaluation of 21-22 Annual Action Plan and Institutional Effectiveness Plans (ongoing) Responsibility: Component Leadership	2022-2023 Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership Review and approve 2022-2023 Institutional Effectiveness Plans; Responsibility: College Effectiveness Committee	Periodic external review of Strategic Plan components including: Philosophy, Vision, Values, Mission, Long Term Objectives and Primary Goals. Responsibility: President and Director of Institutional Effectiveness

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
				2022 2020
			Review and approve upcoming year (2022-2023) operating budget; Review and approve resolution to set property tax rates if going with effective rate or to place a proposal to adopt the tax rate in September if not going with the effective rate. Schedule two public hearings if not going with effective rate; Review and approve investment policies, procedures and strategies as required by Public Funds Investment Act; Review and approve zero tuition/special populations for continuing education training for the Fall semester; Review and approve Wilbarger County Appraisal District Budget (due to timing, this may occur in	
			September). Responsibility: Board of Trustees, President and Vice President of	
			Administrative Services	
			Review Annual Action Plans/Working Timeline for 22-23 Annual Action Plan and Approved	
			22-23 Institutional Effectiveness Plans	

Month	2020-2021	2021-2022	2022-2023	Strategic Plan and Long Term Objectives 2022-2026
			Responsibility: College Effectiveness Committee	

Color Key:

Board of Trustees

College Effectiveness Committee

Component Leadership

Student Success Data Committee

QEP Committee

Reviewed and adopted by the College Effectiveness Committee on July 29, 2021

Reviewed by the Board of Trustees on August 11, 2021

^{*}Component Leadership: Vice Presidents and President